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26 November 2020*

NOTICE OF MEETING

A meeting of the **ARGYLL AND BUTE COMMUNITY PLANNING PARTNERSHIP - MANAGEMENT COMMITTEE** will be held via **MICROSOFT TEAMS** on **WEDNESDAY, 2 DECEMBER 2020** at **10:30 AM**, which you are requested to attend.

BUSINESS

- 1. WELCOME AND APOLOGIES**
- 2. MINUTES OF PREVIOUS MEETING HELD ON 23 SEPTEMBER 2020 (CHAIR) AND ACTION TRACKER (RONA GOLD)** (Pages 3 - 10)
- 3. UPDATES FROM GROUPS ON CROSS CUTTING THEMES**
 - (a) Community Wealth Building Presentation (Brian Connelly, Scottish Enterprise and Mhairi Paterson, North Ayrshire Council) (Pages 11 - 34)
 - (b) Update on Child Poverty (Joanna MacDonald) (Pages 35 - 38)
 - (c) Update on Climate Change (David Rennie) (Pages 39 - 42)
 - (d) Update on Digital Inclusion (Pages 43 - 44)
- 4. MATTERS ARISING FROM AREA COMMUNITY PLANNING GROUPS (STUART MCLEAN)** (Pages 45 - 52)
- 5. UPDATE ON WILD CAMPING (FERGUS MURRAY)**
- 6. AGREE PARTNERSHIP GROUPS SITTING UNDER 6 OUTCOMES FOR FUTURE UPDATES (RONA GOLD)** (Pages 53 - 54)
- 7. MEETING SCHEDULE FOR 2021 (RONA GOLD)**

March, June, September and December 2021 (with Full Partnership taking place in either September or December).
- 8. AOCB**
- 9. DATE OF NEXT MEETING**

To be advised in due course.

Contact: cppadmin@argyll-bute.gov.uk

**ARGYLL AND BUTE COMMUNITY PLANNING PARTNERSHIP -
MANAGEMENT COMMITTEE held by MS Teams
on WEDNESDAY 23rd SEPTEMBER 2020 at 10:30 AM**

Present:	Joe McKay, Scottish Fire and Rescue Service (Chair)	
Aileen Morton, Leader of Argyll & Bute Council		Pippa Milne, Argyll & Bute Council
Kirsteen Murray, Argyll & Bute TSI		Derek McCrindle, Scottish Enterprise
Cathleen Russell, Chair of B&C Community Planning Group		Ian Brodie, Chair of MAKI Community Planning Group
Morag Goodfellow, HIE		Alison McGrory, NHS Highland
Rona Gold, Argyll & Bute Council		Patricia O'Neil, Argyll & Bute Council
Fergus Murray, Argyll & Bute Council		Kirsty Flanagan, Argyll & Bute Council
Douglas Wilson, Police Scotland		Stuart Green, Argyll & Bute Council
Nicola Reaney, Argyll & Bute Council		
Apologies:		
Laura Cameron, H&L Community Planning Group		Albert Bruce, H&L Community Planning Group
Brian Gibson, Police Scotland		Samantha Somers, Argyll & Bute Council
John Paterson, Police Scotland		Shona Barton, Argyll & Bute Council
Anthony Standing, Skills Development Scotland		Yasmin Bowden, Member of the Scottish Youth Parliament
Patricia Renfrew, Health & Social Care Partnership		John Paterson, Police Scotland
Anne Paterson, Argyll & Bute Council		Stan Phillips, Nature Scotland
Rosie Sumsion, Member of the Scottish Youth Parliament		Donna Bell, Scottish Government
Stuart Mearns, Loch Lomond and Trossachs National Park		

1. Welcome

The new chair, Joe McKay of Scottish Fire and Rescue Service, welcomed everyone to the meeting and introduced himself to the committee members noting that he was delighted to be working in the Argyll and Bute area. He previously held a role as Station Commander in Clydebank so he knows the area well. He also wished Andy Watt, the outgoing chair, congratulations on his recent promotion and thanked him for his work with the CPP.

The retirement of Alex Taylor, Health and Social Care Partnership was noted with best wishes given to Alex for his retirement.

2. Wild Camping and Campervans Presentation.

Fergus Murray gave a presentation outlining the proposed draft action plan / steps to tackle irresponsible camping within Argyll and Bute, and support communities with this.

Pippa noted that the OLI Area Committee were keen this was raised so that it could be responded to by the partnership and she encouraged partners to work together to resolve this. Douglas added that there are issues across the area, within and out with the National Park area, and agreed an action plan is needed. He cited waste disposal as a key issue, having received over 60 calls a day regarding this i.e. camping equipment left on sites for landowners to deal with. He suggested that camper van rental companies could be asked to issue advice for visitors and that it would be good to resolve this matter before next year. Derek agreed there is an issue with some visitors, but there is also an economic opportunity. It would be a good idea to get landowners on side and the Scottish Government has made funds available for other tourist routes i.e. West Coast 500, to provide infrastructure to support increased visitor numbers. He added that Social Enterprise would be keen to promote that idea and support this.

Kirsteen said that both public and private funding streams are restricted at the moment, so any plans would need to be created that meet the specific criteria of any available funding, and that speaking to communities and involving 3rd sector organisations may help to leverage funding with good local results. She asked Fergus if these groups could be included in the process from the beginning. Cathleen asked what can be done about the road infrastructure and many motorhomes are too wide for some of our narrow roads. She also felt that many motorhome visitors brought much of their own food with them, so asked how much these visitors spend locally. Fergus responded that motorhomes form a large part of the area tourism, effectively replacing coach holidays and the associated hotel business, and these tourists create an estimated local spend of £100 a day (however, more research is needed to confirm that amount). Fergus felt we needed to communicate that better with our communities. He stated that roads are a challenge across all of Argyll & Bute for vehicles of any size, and we need to try to encourage motorhomes and campers away from the main roads and in to specific areas. He agreed that funding is scarce, however, through the tourism infrastructure fund they are already helping with communities. HiE also has received funding from the Scottish Government and Visit Scotland are keen to help on this. Fergus is happy to speak with all our partners to better use the facilities we already have i.e. ask Calmac to allow waste disposal at ferry terminals.

Cathleen asked if large roadside bins can be reinstated at hotspots to ease waste disposal issues. Ian noted that East Kintyre Community Council have had no communication on this but they have been doing an informal road survey which found that in that area, every 4th vehicle is a motorhome. In Carradale there are two forestry car parks, one site has no bins and rubbish is just left there, and the other site has only one bin which is emptied by locals. He added that there is no chemical waste disposal site south of Tarbert so a map of where chemical waste disposal sites are and more / bigger bins is needed. Pippa said we all share the frustrations voiced about tourists who abuse the area and anti-social behaviour, but we do need to make most of the opportunities that exist. She described how the Western Isles have various community initiatives that charge for providing services to tourists that could be replicated here as appropriate, but no single group can solve these issues and a partnership approach is essential.

The Rural Advisory Group is doing work on this, but they have not approached council yet so it would be good to create a subgroup to come up with an overall strategy together and look at routes to leverage funding to address the issues. It was noted that some private camp sites have not reopened and could the council support them to reopen. Fergus said all points raised are valid and as the action plan has not yet been created he plans to present the work to, and plan with, communities to improve the situation before next year's season as the tourist demands on our area is likely to continue. He said there is advice available to businesses to support them reopening but some private sites did not want to open for their own personal reasons. Fergus said he will report on the outcomes from the subgroup to a later CPP Management Committee.

ACTION – Sub group to be set up to create plan and progress to be reported back to future CPP MC. Partners interested in being part of the sub group are to contact Fergus Murray.

Kirsteen agreed that a sub group should be set up and felt that communities, development trusts and social enterprises need to be part of the planning process to input ideas and solutions from the start. Cathleen also agreed that a bottom up approach is needed and that the sub group should speak to communities first to see what the problems are and ensure that the communities are engaged. Fergus noted that part of the “mapping the issue” part of the process is about speaking to people to finalise the action plan. He wants to work with communities, stating that this is a big problem and we need a plan to help mitigate the situation, and officers will liaise with communities.

3. Action Log and Matters Arising from last meeting

The last minutes were agreed as a true and accurate record of the June meeting. Alison commented that on suicide prevent, Joanna MacDonald was appointed as the lead officer and Alison will update on this in this meeting.

Outstanding actions were updated as follows :-

TSI Volunteering Framework – Kirsteen advised that no comments on this had been received by partners. The paper covers the principles of good practice in volunteer recruitment and good volunteer management, which has proved vital during the COVID response. Kirsteen welcomed partner thoughts and Rona suggested this be raised at the December meeting.

Action – TSI Volunteering Framework to be recirculated to members for agreement at December meeting. Comments to Kirsteen well in advance of 2 December 20.

Policing Survey – Complete as survey closed on 1 September 20.

National Recovery Report – Pippa advised this was ongoing. Working through recovery, while still responding to the pandemic, has meant that there is no definitive bit of information to refer people to yet.

Recovery and Renewal CPP Workshop – There has been no progress on this due to a change in chair and the ongoing partnership work on recovery groups with communities. Due to partners continued engagement in in COVID response, resilience, renewal and recovery it was agreed that it was not the right time to pursue a workshop. It was agreed that the ACPGS were best placed as an “ear to the ground” to understand what is going on in, and affecting, communities. A less structured approach whereby the ACPGs can feedback matters arising to the CPP was agreed as the best approach and way forward.

Suicide prevention steering group – Alison advised that a report was provided to the June CPP MC on this. Suicide prevention is often badged as a Health and Social Care issue but often those really struggling are not yet known to those services so we must consider the wider aspects of this. COSLA have looked at the 10 areas noted in the “Every Life Matters” paper from the Scottish Government and further condensed that to 5 priority areas - suicide and mental health awareness training, public awareness campaigns, models of crisis support/ distress brief intervention, digital technology and data (i.e. local intelligence). Work is ongoing by the group led by Joanna MacDonald. Alison wanted to remind members that this is not just a Health and Social Care issue and the group needs wider membership. The Police are already in support and she invited other partners and their staff to join the steering groups. The next meeting of the group is on 29 October 20 from 9-10am.

ACTION – Can all partners / staff interested in joining the suicide prevention steering group please contact Alison.

4. Area Community Planning Groups

Update from the Chairs Meeting – Patricia advised that a decision was made in July to cancel the ACPGs scheduled for August to give the groups time to in advance of the November Meetings. ACPG members were surveyed options to hold virtual meetings then the Chairs and Vice-Chairs met to discuss the options. It was agreed that the November meetings would be held via Skype with a possible video option to support that. Trial meetings have been offered in advance of November meetings to ensure that everyone can participate and to offer advice on how to join the Skype calls. Standardised agendas have been agreed across all 4 ACPGS that will cover Partners updates, COVID response, Action plans, Action update, Argyll & Bute Brexit response, councillor boundary proposals and community issues.

Patricia advised that John Fleming, Chair of OLI ACPG has resigned and Cllr Robertson, OLI Vice-Chair has reached the end of their term, therefore, election of both positions will be held at the November meeting. In MAKI, Andy Bunton’s one year term ended in August so a Vice-Chair election will be held in November. Cathleen added that the ACPGs had also agreed to trial using Basecamp for way for

the groups to communicate more effectively. There will be a presentation on this at the November ACPG meetings in all areas.

Bute and Cowal Area Community Planning Group – Cathleen said there was not much to report due to COVID. Communities have really risen to the challenge with lots of resilience groups forming to help communities. Support from doctors and surgeries and the delivering of prescriptions and food has been very important. Telephone trees were set up to keep in contact with individuals in the area but she felt staying in contact with the other Community Councils in the area has been hard and that is something that they need to build on to make that easier in the future.

Helensburgh and Lomond Area Community Planning Group – Apologies have been submitted by both Chair and Vice-Chair and there is no written update to provide.

Mid Argyll, Kintyre and the Islands Area Community Planning Group – Ian noted a similar update to Bute and Cowal. Resilience groups have been formed supporting hand wash delivery from GPs in Carradale, delivering soap from the South Kintyre Development Trust, groups helping with food and prescription deliveries, Shopper-Aide increased deliveries and the local Co-Op started online shopping and deliveries.

Oban, Lorn and the Isles Area Community Planning Group – There is no written update as the Chair has resigned from post.

New timetable for Locality Plans – Rona advised that the Place Standard Tool had been used extensively across communities and the results of this was used to create key priorities. The results can be found on the council website <https://www.argyll-bute.gov.uk/how-good-your-place>.

Part 4 of the report provided to the meeting details the new timetable to produce locality plans. It is important for the CPP MC and partners to know about, and input to, the locality plans. The impact of COVID needs to be included into the plans and there is a commitment to co-produce these plans with collaborative discussion and to look at creative ways to present these plans to communities.

5. Delivery Plans

Outcome 3 Update: Education, training and skills maximises opportunities for all – Apologies were received from Anne and Anthony so this will be discussed at a future meeting.

Action – Add Outcome 3 update to future CPP MC for discussion.

Cross Cutting Themes and Future New Ways of Working - Good partnership groups exist that work across Outcomes and leads have raised the need to focus of these cross cutting themes. The report lays out suggestions of where cross cutting themes exist and proposes the formation of working groups that will then report back to the

Management Committee quarterly. Agreement is sought of the cross cutting themes identified and requests members to join the working groups.

Morag welcomed the report as it builds on discussions from last year and will add value to what is discussed. She asked for more detail of what is under the 4 themes. Morag is happy to engage on Community Wealth Building. Pippa and Alison also agreed with the report. Alison noted the current plans run till 2023 and asked if the 6 outcomes will be reconsidered before that time. Rona responded to confirm that a new iteration of the outcome plan does need to be in place by 2023, and this work is a way of moving us towards that on both long term objectives and agility to adapt to upcoming issues. In the new year, Rona will look at engaging with partners to see what this may look like in practice.

Fergus agreed that Community Wealth Building has to be a cross cutting theme as it is a government priority moving forward and he hoped the CPP MC will be a driver on this. Climate change, Poverty etc also need weight behind them and a focus on moving forward as a community. COVID has changed the fundamentals of the economy as there are now limited opportunities for youth employment and a deficit of employment for those aged over 50.

Action – CPP team to expand on the detail of each theme and distribute to CPP MC.

Kirsteen agreed that supporting the cross cutting themes is a good way forward. She suggested a slight change to the second theme to read “social and digital inclusion” (not social isolation). There was no objection to this and it will be actioned. On Community Wealth Building, Kirsteen felt it is important that we get that going and link to the council overarching economic recovery plan as soon as possible. She noted concern at the current lack of community and social enterprise involvement. Kirsteen and Fergus are happy to be involved in Community Wealth Building.

Action – CPP team to amend Social Isolation theme to Social and Digital Inclusion.

Rona suggested that resourcing for Community Wealth Building be prioritised, then climate, social digital inclusion and poverty and groups will be brought together to take this forward.

Action - If any partners have a resource to bring people together to move these discussions forward please let Rona know.

6. AOCB

No items raised.

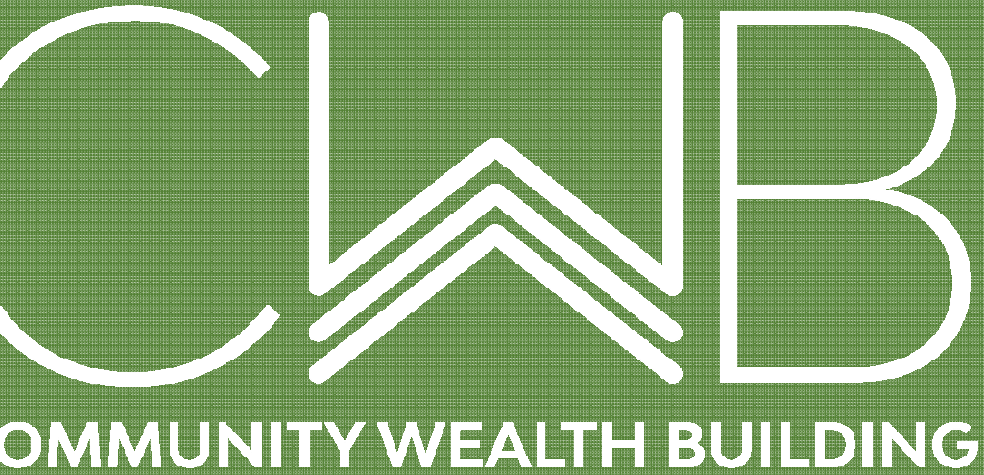
7. Date of next meeting

The next meeting will be held on 2 December 2020, detail will follow in due course.

CPP MANAGEMENT COMMITTEE MEETING ACTION GRID – from 23rd September 2020

Complete	In Progress	Outstanding	<i>Please highlight actions as per traffic light system to show progress</i>
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Date Set	Action	Who	Required by Date
3/6/20	Pippa to find out when the national recovery report is due and advise CPP MC.	Pippa	Ongoing
23/9/20	Sub group to be set up to create plan for Camping / Motorhomes and progress to be reported back to future CPP MC. Partners interested in being part of the sub group are to contact Fergus Murray.	CPP MC	ASAP
23/9/20	TSI Volunteering Framework to be recirculated to members for agreement at December meeting. Comments to Kirsteen well in advance of 2 Dec 20.	CPP Team	1 November 20
23/9/20	Can all partners / staff interested in joining the suicide prevention steering group please contact Alison.	CPP MC	22 October 20
23/9/20	Add Outcome 3 update to future CPP MC for discussion.	CPP Team	2 December 20
23/9/20	CPP team to expand on the detail of each cross cutting theme and distribute to CPP MC.	CPP Team	ASAP
23/9/20	If any partners have a resource to bring people together to move the cross cutting theme discussions forward please let Rona know.	CPP MC	ASAP



North Ayrshire CWB Strategy

Mhairi Paterson
Community Wealth Building Co-ordinator

www.north-ayrshire.gov.uk/CWB



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North Ayrshire Council
Comhairle Siorrachd a' Bhàrra

Agenda Item 3a



What is Community Wealth Building?

Community Wealth Building uses the economic levers available to **Anchored Institutions** to develop resilient and inclusive local economies

A new economic model focused on enhancing wellbeing and inclusion

Means more local employment and a more diverse and resilient business base, ensuring that wealth is locally owned and benefits local people



Five Pillars

Procurement

Fair Employment

Land and Assets

Financial Power

Plural Ownership



**Anchor
Institutions**

Embedded in place

Buy a lot, employ a lot, own land
and buildings

Different places, different
anchors



Our Community Wealth Building Mission:

To support the achievement of the Council Plan's vision of a North Ayrshire that is 'Fair for All' by:

Enhancing local wealth and the creation of fair jobs, and maximising the potential of all our places through working in partnership with our communities and businesses.

- ✓ **Community Wealth Building at heart of Council Plan;**
- ✓ **CLES Diagnostic undertaken in 2019;**
- ✓ **Community Wealth Building Commission of local and regional Anchor Institutions;**
- ✓ **Engagement across communities and internally;**

CWB Strategy Objectives



COMMUNITY WEALTH BUILDING COUNCIL
We will work across all services and wider land and regional partners to implement the council's first approach to Community Wealth Building.



PROCUREMENT
We will use our spend to actively encourage and support a growing, diverse and resilient local business base, and to support our net zero carbon ambitions.



FAIR EMPLOYMENT
We will encourage the creation of fair and meaningful jobs with progression opportunities to unlock the potential of our residents.



LAND AND ASSETS
We will support the wider regeneration of our communities by maximising all of our land and assets including through alternative uses for community and business benefit.



FINANCIAL POWER
We will invest locally and encourage regional and national institutions to invest in our communities.



PLURAL OWNERSHIP OF THE ECONOMY
We will support the creation and sustainability of a range of business models including SMEs, social enterprise, employee ownership, cooperatives, municipal activity and community enterprises.



Action-oriented Strategy

Co-producing CWB activities with our communities and businesses, and CWB Commission;

Local spend, encouraging local businesses to explore local supply chains;

Ensure all anchors and wider businesses adopt a Fair Work approach;

- Review our land and assets to explore alternative uses;
- Support community capacity building and grow community ownership;
- Explore the feasibility of a community bank;
- Promote and support social enterprise, cooperative development and other inclusive business models.

CWB in Practice



—LOOK AT—
WHAT'S AVAILABLE
IN YOUR TOWN CENTRE



WHERE YOU CAN, SPEND LOCALLY AND
SUPPORT NORTH AYRSHIRE BUSINESSES

EXPLORE
YOUR LOCAL
AREA

BUY LOCAL
FOOD AND PRODUCE
VISIT LOCAL SHOPS

CWB
COMMUNITY WEALTH BUILDING

North Ayrshire Council
Comhairle Siorrachd Air a' Tìrth



Next Steps

9 New CWB Roles

Place-Based
Locality Approach

£8.8m Investment
Fund and Economic
Recovery and
Renewal

CWB Commission
Anchor Charter

CWB Expert
Advisory Panel

Ayrshire Growth
Deal



Anchor Charter

Community Wealth Building...uses the economic levers available to Anchor Institutions to develop resilient, inclusive local economies with more local spend and fair employment, as well as a larger and more diverse business base, ensuring that wealth is more locally owned and benefits local people.

Anchor Institutions...are organisations which are rooted in particular places by their mission, histories, physically fixed land and assets, and established local relationships.

Anchor Charter Mission Statement

To commit to long-term collaboration between Ayrshire Anchor Institutions, supporting shared Community Wealth Building goals to improve collective wellbeing and create a strong, resilient and inclusive local and regional economy. This includes a commitment to the embedding of Community Wealth Building principles and reporting on progress to the CWB Commission.

<https://www.north-ayrshire.gov.uk/Documents/cwb-anchor-charter.pdf>

Lessons from our journey

- ✓ Setting a vision with buy in
- ✓ Anchor education and collaboration
- ✓ Working across silos
- ✓ Bottom up engagement
- ✓ Be ambitious and bold, but practical
- ✓ Building awareness, knowledge and showing 'quick wins'
- ✓ Challenge and feedback – CWB Expert Advisory Panel

COMMUNITY WEALTH BUILDING

THE JOURNEY OF AN ANCHOR INSTITUTE:
SCOTTISH ENTERPRISE



INCLUSIVE GROWTH – JOURNEY SO FAR

- Inclusion in Scottish Government Economic Development strategy in 2015
- Development of SCRIG – Scottish Centre for Regional Inclusive Growth: Ownership of IG Diagnostic & Regional Asset Map
- Inclusion in Investment: City Deal Agenda
- Inclusive Growth Commission

**Inclusive
Growth
Commission**
Making our
Economy Work
for Everyone

COMMUNITY WEALTH BUILDING

Community Wealth Building is a local economic development strategy focussed on building collaborative, inclusive, sustainable and democratically controlled local economies (Guinan & O'Neill, 2020)

RESPONDING TO THE PLACE: CWB



Procurement: Use spend to actively encourage and support a growing, diverse and resilient local business base, and to support our net zero carbon ambitions.



Fair Employment: Encourage the creation of fair and meaningful jobs with progression opportunities to unlock the potential of residents.



Land and Assets: Support the wider regeneration of our communities by maximising all of our land and assets including through alternative uses for community and business benefit.



Financial Power: Invest locally and encourage regional and national institutions to invest in our communities.



Plural Ownership: Support the creation and sustainability of a range of business models including SMEs, social enterprise, employee ownership, cooperatives municipal activity and community enterprises.

PROCUREMENT: LOOKING IN AND REFLECTING OUT

- Identification of opportunities for SE to explore its spend– Facilities Management / Land Management, Historic Intervention Framework
- Opportunities to support companies on their procurement journey – exploration of tendering + supplier development programme
- Conditionality: Means to explore fairer contracts



FAIR EMPLOYMENT: CREATING A MORE INCLUSIVE WORKPLACE



- Extensive historical work around the concept of Workplace Innovation – Leadership Development, Organisational Culture, Place (Events, Workshops, Company Projects)
- Scottish Business Pledge: Work with Account Managed Companies + Conditional Support e.g. RSA
- Creation of the Fair Work Diagnostic – National Tool with Local Application

LAND AND ASSETS: MAXIMISING VALUE

- Understanding of existing relationship + ongoing redevelopment projects. SE journey to understand V+DL; assessment of value beyond finance – links to work of Scottish Land Commission
- Sharing information on land and assets available – Regional Asset Map



FINANCIAL POWER: FAIRER FINANCE



- Investment Deals: Ensuring range of beneficiaries from investment
- Direct funding to companies: Funding Fairer through RSA and introduction of more conditionality
- Future role of SNIB and projects such as Community Bank

PLURAL OWNERSHIP: COOPERATION

- Inclusive Business Models: EO, Community Cooperatives, Consortium
- Creation of new community anchors
- Direct opportunity to respond to tenders





I'm a
community
wealth
builder

What does this
mean for
Anchor
Institutes in
Argyll and Bute?

BUILDING THE PILLARS: DISCUSSION

- Procurement: Role of the anchor institute in creating local opportunities e.g. facilities management + supporting organisations to take advantage e.g. conditionality in tender
- Fair Employment: Exploration of how we support fairer working environment e.g. Fairer Scotland Duty
- Land and Assets: How do we capture accurately the assets held across anchor institutes— Regional Asset Map as a means to engage; bring communities to the conversation e.g. Communities Empowerment Act
- Financial Power: City Deal projects as mechanism for change; direct support to companies e.g. grants; supporting investment decisions in responsible economies
- Plural Ownership: Active support through CDS – role of cooperatives & EO in retaining wealth – creators of local employment + direct responders to tenders

QUESTIONS RECEIVED TO DATE

- Q. How does the CWB approach to procurement fit with current SG public sector procurement guidance?
- Q. How does the CWB model fit with anchor organisations procurement strategies and how would these or could these flex to fit the CWB ethos?
- Q. Community development and ownership of assets is common across Argyll and Bute. Achieving sustainability within the business model of the asset is critical and sometimes challenging. What support is provided through a CWB model that would assist with this?
- Q. Supplier development is important in the CWB model. In Argyll and Bute many suppliers chose not to tender for publicly tendered projects, as they either don't have the capacity to navigate the process of public sector tendering despite the availability of support with this process or are already really busy and don't need to tender for the work. This leads to contracts being awarded to suppliers from out-with the region. How could a CWB model potentially change this?
- Q. How has North Ayrshire progressed the issue of procurement from third sector organisations (charities, social enterprises and voluntary/community groups) in relation to community wealth-building?



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Community Planning Partnership

Date of Meeting: 2 December

Title of Report: Argyll & Bute Child Poverty Action Plan Review 2019-20

Presented by: Joanna Macdonald

The committee is asked to:

- Note the report detailing the forthcoming review of the Child Poverty Action plan for 2019-20

1. EXECUTIVE SUMMARY

- 1.1 The Child Poverty Action Plan is a multi-agency plan endorsed and supported by both health board, council and other partner agencies and supporting the delivery of the Local Outcome Agreement. It will seek to deliver the targets set by the Scottish Government in Argyll & Bute reducing the number of children living in poverty and subsequently reducing health and other inequalities.
- 1.2 This approach is focussed on tackling the causes of poverty as reported as well as the impacts of poverty.
- 1.3 The review notes the work being undertaken across agencies and also the implementation of Children's Rights and a commitment to undertaking Children's Rights and Wellbeing Assessments to assist and inform EQSEIA's and to ensure that children rights are taken into consideration.
- 1.4 The review features both planned work and the partner response to Covid-19. Due to Covid-19 some service delivery will require to be redesigned or rescheduled.
- 1.5 The report will be presented through the appropriate partnership governance for approval prior to publication and this paper provides an initial update to the Community Planning Partnership. Publication is anticipated to be by February 2021.

2. INTRODUCTION

In 2017 the Child Poverty (Scotland) Act came into force as an attempt to put in place measures that would reduce the concerning increase in child poverty, both on a national and local level. To evidence the need for such action the Scottish Government commissioned research which found that by 2030/31, if no action was taken, it was estimated that 38% of children would be in relative poverty, 32% of children would be in absolute poverty, 17% of children would be

in combined low income and material deprivation and 16% of children would be in persistent poverty. The key reason for these projected rises was seen as the announced UK Government cuts, primarily the benefit freeze and the two child limit on tax credits.

The 2017 Act set into in law four targets relating to ending child poverty, which the Scottish Government committed to trying to achieve by 2030. The targets for children living in households in Scotland are that:

- less than 10% of children live in relative poverty (relative poverty is less than 60% of average household income for the year taking account of the size and composition of the household);
- less than 5% of children live in absolute poverty (absolute poverty is less than 60% of average household income for the financial year beginning 1 April 2010);
- less than 5% of children live in combined low income and material deprivation (low income is defined as less than 70% of average household income for the year, material deprivation is when families are unable to afford three or more items out of a list of basic necessities);
- less than 5% of children live in persistent poverty (persistent poverty is where a child has lived in relative poverty for three out of the last four years).

These are all measured after housing costs are deducted. The Act also sets out interim targets which are to be met in the financial year beginning 1 April 2023.

The Scottish Government produced its national Child Poverty Action Plan and, in June 2019, all 32 Scottish Council areas produced their own local Child Poverty Action Plans and are required to review on an annual basis.

The Argyll & Bute Child Poverty Action plan can be found here:

https://www.argyll-bute.gov.uk/sites/default/files/child_poverty_action_plan_0.pdf

3. DETAIL OF REPORT

3.1 In addressing child poverty the report outlines the causes of poverty and linkages with domestic abuse and lack of access to opportunity.

It notes the adoption of Children's Rights assessment and how this will be used to inform decision making going forward.

The action plan seeks to tackle poverty at the root cause and reviews activity undertaken to increase income through employment and earning, through welfare benefit support and reviewing the cost of living and housing issues.

It further goes on to explore support in maintaining access to digital, particularly pertinent during the Lockdown period. The Connecting Scotland project supported the provision of devices under strict criteria to reduce digital exclusion.

Partnership working remains the key to delivering the activity with a wide range of partners involved throughout the life stages of children and supporting

families to maximise their opportunities and income. This has been supported by the Council Advice web page allowing people to access a range of services.

Future work will continue to engage with harder to reach groups and the agencies supporting them. The action group will continue to develop material supporting poverty awareness and the communication of the skills and experience available to children and families to support them.

The group will aim to ensure they reach as diverse a group as possible targeting the travelling community to ensure children can attain their aspirations.

The impact of Covid-19 has stimulated a national response around issues like free school meals outwith term time and this will be subject to ongoing review of need.

Trauma Informed Practice has been adopted in Argyll & Bute with training undertaken and future training identified to be rolled out to wider groups.

It also notes the progression in informing policy through listening to children.

4. RELEVANT DATA AND INDICATORS

The report notes performance data and qualitative response from partners.

5. CONTRIBUTION TO STRATEGIC PRIORITIES

This review notes contribution to the Scottish Governments national priorities, Single Outcome Agreement and delivery of the HSCP strategic plan.

6. GOVERNANCE IMPLICATIONS

6.1 Financial Impact

None for this report

6.2 Staff Governance

None for this report

6.3 Clinical Governance

None for this report

7. PROFESSIONAL ADVISORY

None for this report

8. EQUALITY & DIVERSITY IMPLICATIONS

Please ensure that you have considered the requirement for EQIA and notify completion if required.

9. GENERAL DATA PROTECTION PRINCIPLES COMPLIANCE

Complaint with data protection principles.

10. RISK ASSESSMENT

Ongoing risk assessment on the short and long term impact of Covid-19 and the impacts on poverty in Argyll & Bute and subsequent inequalities.

11. PUBLIC & USER INVOLVEMENT & ENGAGEMENT

No user involvement in the writing of this report but communities are consulted through the delivery of actions.

12. CONCLUSIONS

The report contains a link to the plan. The review will note a breadth of work undertaken in a multi-agency approach. The plan remains ambitious seeks to build on the work delivered annually. Covid-19 has impacted on the mode of some of the work planned but has also provided opportunities to achieve other areas of work in the shorter term.

13. DIRECTIONS

Directions required to Council, NHS Board or both.	Directions to:	tick
	No Directions required	x
	Argyll & Bute Council	
	NHS Highland Health Board	
	Argyll & Bute Council and NHS Highland Health Board	

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CPP Management Committee

Cross cutting themes

Following on from the last CPP Management Committee meeting a working group of partners has been identified to support taking this action forward.

Climate Change Group

Meeting early December to :

- **Highlight and promote actions that partners are already delivering**
- **Identify and promote examples of good practice**
- **Explore between the group other ways to support common themes and targets and promote this practice**
- **Identify practical examples of good work in the wider community**
- **Approval to inputting to Council Decarbonisation Plan and working with a wider team of interested people**



Requests for the CPP Management Committee

1. **Are there any other partners who would like to be involved with this group.**
2. **Note this work features alongside wider work of the Council Decarbonisation Plan**
3. **Are there further priority areas you would like to see this group focus on.**



Council Climate Commitments

From recognising the main sources of their emissions they are now setting out an action plan to de-carbonise their activities for 2021 onwards. They aim to update and review the plan annually and in future years integrate further with work being undertaken by local communities and businesses.

Strategies and Plans

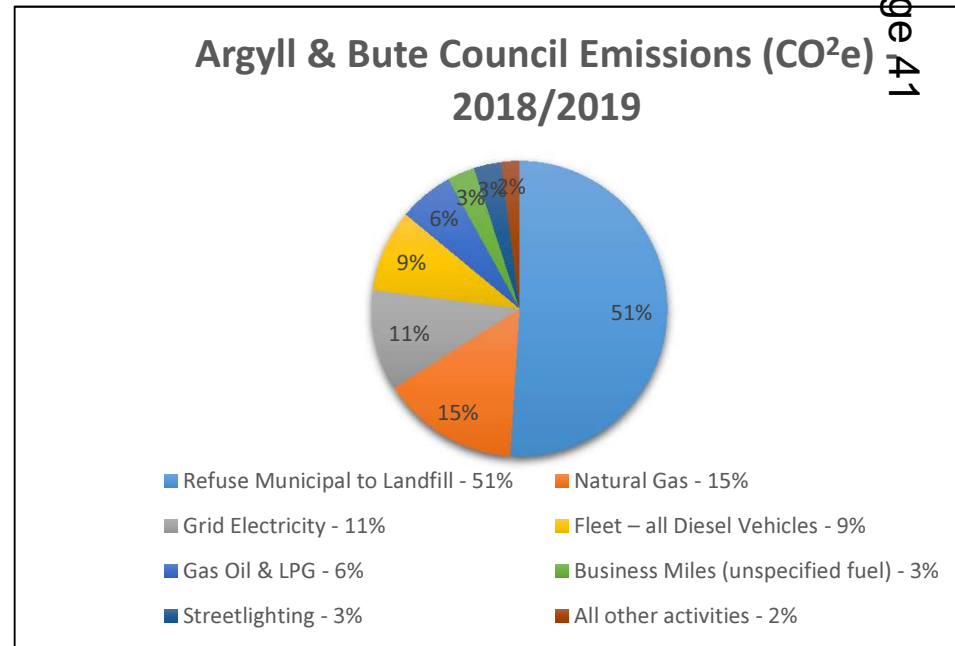
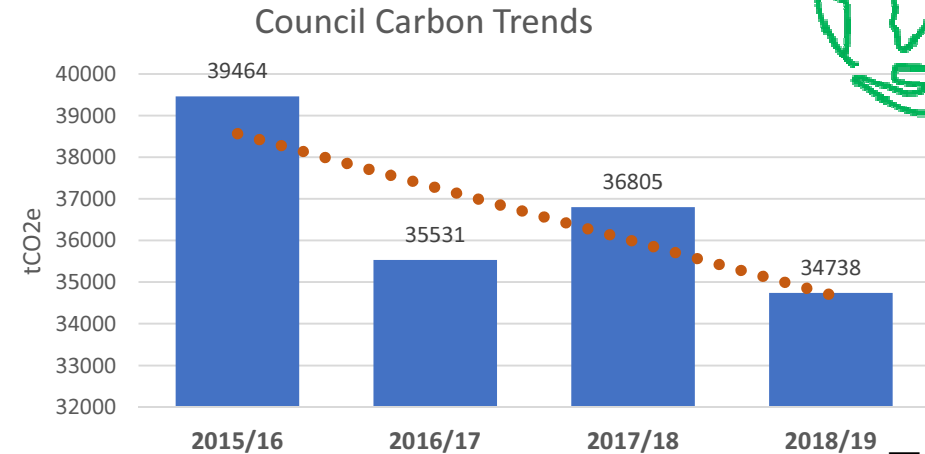
- Marine and Coastal Development ([link](#))
- Food Strategy ([link](#))
- Waste Strategy ([link](#))
- Argyll and Bute Woodland and Forestry Strategy ([link](#))
- Biodiversity ([link](#))
- Our Historic Environment ([link](#))
- Civil Emergencies - **Community Risk Register** ([link](#))

The Council is bringing many of these together under a **Decarbonisation Plan** and have grouped the actions into 6 themes.

Decarbonisation Plan

1. Waste
2. Energy & Water Consumption
3. Transport
4. Prepare and adapt for impacts of climate change
5. Offset our emissions through partnership and innovation
6. Tell you about it and encourage community to do their bit
#climatefriendlyABC

- **Sustainable Development and Climate Change** ([link](#))
- **Public Bodies Climate Change Duties - SSN Annual Reports** ([link](#))
- **Climate Emergency declared Sept. 2019** In response to this our Council [set up](#) a political led **Climate Change & Environmental Action Group** ([link](#)) to oversee activities of the officer led **Climate Change Board** and make recommendations to the Council for future improvements
- **Climate Change & Environmental Action Group** and the **Climate Change Board** are developing a **De-carbonisation Plan** with proposed outcomes
 1. Argyll & Bute Council to achieve 75% carbon reduction by 2030 and net zero before 2045
 2. Support our low carbon economy
 3. Lead by example and develop practices & partnerships that inspire low carbon behaviours
 4. Make 'Climate Friendly Argyll and Bute' a recognised brand and underpin behaviours of our staff & customers



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Digital Inclusion Update

It was clear from the beginning of the Coronavirus Pandemic that digital and online provision was going to play an increasingly important part in delivering information, advice and access to services. A number of new initiatives, including blended learning for school pupils, were developed and the use of online provision was fast tracked out of necessity. However, we also knew from UK research that approximately 11% of the population did not have internet access at home. The potential for digital exclusion to increase further due to lockdown and the transfer of services online was recognised by the Outcome 3 group and a meeting held to discuss partnership responses.

The Outcome 3 group were made aware of a project named Digital Connections evolving in Campbeltown that was developed by a partnership involving InspirAlba, Kintyre Youth Café and South Kintyre Community Resilience Group. They had recognised the need to respond quickly to the digital deficit and developed a model to access surplus devices in the community, reset them and distribute to families and individuals that were badly in need of them.

To move things forward at the pace required Argyll and Bute Council Community Learning staff worked with Digital Connection partners to roll this model out into the communities of Cowal, Helensburgh, Lochgilphead and Oban. The partnership was also successful in accessing funding to purchase refurbished devices.

Since the start of the Digital Connections project –

- 107 donated devices have been processed and issued to individuals and families
- 150 reconditioned laptops/keyboards/mouse/camera have been issued to individuals and families.
- 47 volunteers came forward offering to assist with technical duties and distribution.

The Digital Connections project offered a quick response to people requiring digital support and the structure developed to support the project was key to the success of a bid to the national project Connecting Scotland by the partners involved in the Digital Connections partnership and based on data and information collated by the Shielding Group.

Connecting Scotland (Phase 1) focused on people in the extremely high vulnerability group ('shielding') group with no device/connectivity and low income.

Phase 1 of the Digital Connections project has delivered –

- 134 devices (Chrome Books/iPad) from Connecting Scotland
- 19 devices (iPad) from Argyll and Bute Council
- 134 MiFi packs to provide access to the internet

Phase 2 of Connecting Scotland is underway and targets households with children and care leavers up to the age of 26. The application process was completed early November and 207 devices and MiFi packs have been allocated to service providers in Argyll and Bute working directly with the target groups.

A further strand of the Connecting Scotland project resulted in 1317 devices being allocated to schools in Argyll and Bute and distributed based on free school meal data.

Summary

Digital Connections	
Donated Devices	107
Refurbished Devices	150
Digital Connections Devices Issued	257
Connecting Scotland	
Phase 1 (Extremely Vulnerable/Shielding)	153
Phase 2 (Children and Families)	207
Schools	1317
Connecting Scotland Devices Issued	1677
Total from both projects	1934 (1,677 new devices)

Management Committee**Date: 02 December 2020****Agenda Item: 4**

Area Community Planning Groups**1. Purpose**

This paper presents key matters arising during the Area Community Planning Group meetings that were held virtually in November 2020.

2. Recommendations

The Management Committee is asked to:

- a) note the Highlights detailed at 4.0;
- b) consider the concerns raised by the Helensburgh and Lomond Community Planning Group regarding the lack of clarity and guidance around befriending and the lack of communication with voluntary organisations;
- c) consider what difference the new United Nations Convention on the Rights of the Child legislation could make to decision making and engagement within the Community Planning Partnership framework; and
- d) consider the concerns raised at the Mid Argyll, Kintyre and the Island Community Planning Group regarding the poor attendance of partners at the meeting.

3.0 Background

There are four Area Community Planning Groups, one in each of the Council's administrative areas (Bute and Cowal; Mid Argyll, Kintyre and the Islands; Helensburgh and Lomond; and Oban Lorn and the Isles).

In accordance with decisions made by the Management Committee in June 2017 the groups are supported by staff from the community planning and community development team in all areas, with administrative and governance support for meetings provided by the Committee Services team.

The meetings scheduled for May and August 2020 were cancelled due to the ongoing pandemic. Officers from Committee Services and Community Development met with Chairs and Vice-Chairs on 15 September 2020 to discuss future meeting arrangements. It was agreed to move forward with meetings in November and that these would be held on a virtual basis with the agendas for each looking broadly similar.

The meetings were all held virtually with broad agreement that the meetings were successful and inclusive. Other than Mid Argyll, Kintyre and the Islands Area Community Planning Group, participation at the meetings was similar to what would be expected under normal circumstances.

4.0 Highlights

All groups considered:

- CPP Management Committee Update.
- Health and Social Care Partnership - Caring for People COVID-19 Community Response and Annual Update
- Verbal updates from Area Community Planning Group Partners involved in resilience projects relating to the COVID-19 response
- UK withdrawal from the EU
- Local Government Boundary Commission Proposals

Highlights from specific meetings were as follows:

Bute & Cowal

Cathleen Russell advised Colglen Community Council had hit the ground running in response to Covid-19 as they had an established resilience plan in place and encouraged all community councils do likewise. The Community Council had also undertaken a mapping exercise with the resulting data shared with the doctor's surgery for prescription and food package deliveries.

Mags Todd updated the Group on the key activities of the Crossroads for Young Carers Cowal and Bute which included; continued support to all young carers by supplying food and activity packs, laptops and tablets.

The Department for Work and Pensions advised that all sites remained open to vulnerable customers and that customer care calls were offered to ensure all claims were processed and paid on time. The Group noted that the key focus was on getting people back to work which included working closely with Skills Development Scotland and the Kick-start programme.

SURF Dunoon Area Alliance (DAA) provided a summary of their work in responding to Covid-19 which included circulating information on business resilience and responding to business and community needs. DAA also advised of the Cycling Friendly Town initiative.

Police Scotland advised that it was business as usual throughout the pandemic but routine business did disappear during the early phase which enabled them to increase visible patrolling. Current issues were based around the increase of visitors to the area, wild camping and access issues.

Watch Commander James Sullivan, on behalf of Scottish Fire and Rescue Service, advised that there had been a slight increase in false fire alarms but there had been no fire casualties. The Watch Commander further reported that there had been a reduction in home fire safety visits due to Covid-19. Scottish Fire and Rescue Service had also assisted with referrals from partners agencies including the Council and NHS during the shieling process with food parcel and medication delivery.

Colin Moulson, on behalf on Dunoon Presents, explained that despite all events being cancelled they were still able to host Dunoon's first drive in cinema in July and have been given permission to use the old Gas Works for future events. The Group noted that they were hoping to host Christmas markets in December and large events next year which included the Argyll Rally and a triathlon. The Group further noted that Dunoon Presents helped to secure £12,500 worth of business grants from the Scottish BID resilience fund. Mr Moulson confirmed that the organisation was looking at changing direction from hosting events to providing more direct support for business in the likelihood that current restrictions around events are to continue for some time.

Helensburgh & Lomond

Garelochhead Station Trust detailed their response to Covid-19 which included supporting the Caring for People community effort, delivering comprehensive online services, providing information by post to those without internet, providing face to face support to trustees and providing birthday cakes to local members.

Ruth Cairns provided an update in relation to Community Learning and noted that aside from moving much of the learning process online, a large amount of work had been carried out by the team in connection with the local Digital Connections and national Digital Inclusion projects. Ruth provided details of the requirement for devices for children who were undertaking home learning during the first period of lockdown and also for those who were isolated and required support with connectivity and learning how to use the devices.

Colin Crichton advised that Live Argyll were in the process of following a phased reopening plan, noting that swimming lessons had recently been reintroduced and requests had been made for an enhanced fitness class programme. Colin noted that

libraries continued to operate in phase 3 of the reopening plan, with people allowed to browse and use a click and collect service.

Allan Comrie, Strathclyde Partnership for Transport (SPT) advised that the ongoing message during the pandemic had been for people to avoid using public transport, which had caused problems for SPT as well as rail and bus operators. Allan praised Argyll and Bute Council for continuing to operate a school bus service in a safe and largely normal manner.

Inspector Roderick MacNeill, Police Scotland advised that despite the ongoing Covid19 pandemic, Police Scotland retained a good level of resources with minimal absence. Inspector MacNeill noted that during the strict lockdown the vast majority of people had adhered to the no travel guidance. Inspector MacNeill outlined details of the issues which had occurred in relation to the high number of visitors to the area, particularly around the National Park during the summer months and advised that a lot of partnership working had been undertaken with the National Park around camping, littering and traffic management.

Inspector MacNeill advised that there was an increase in traffic within pubs in the area due to people visiting from the neighbouring West Dunbartonshire local authority which had been placed in tier 3, while Argyll and Bute had been placed in tier 2.

Inspector MacNeill advised that Police Scotland would likely be returning to a presumption of non-attendance as Covid19 numbers continue to rise, noting that this meant that low level matters would be dealt with over the phone. Inspector MacNeill emphasised that anything requiring officer attendance would still receive it and PPE was available. Inspector MacNeill advised that during the strict lockdown, warrant activity had been curtailed, however this had now resumed with good results. Inspector MacNeill advised that Anti-Social Behaviour figures had risen this year because all calls for people reporting breaches of Covid guidance were recorded as public nuisance calls. Inspector MacNeill reiterated that the vast majority of people within the area had been complying with guidance and there had not been reports of a lot of house parties or large gatherings.

Member of the Scottish Youth Parliament (MSYP) Rosie Sumsion advised that in terms of the Scottish Youth Parliament, there were usually three sittings each year in person, however this had not been possible due to lockdown restrictions. MSYP Sumsion noted that the AGM had been held recently, where a new chair, vice chair and board were appointed. MSYP Sumsion advised that the annual campaign of the SYP this year would focus on the Covid response in relation to the rights of young people. MSYP Sumsion enquired as to what difference new United Nations Convention on the Rights of the Child legislation would make to decision making and engagement within the Community Planning Partnership framework. The Group

agreed this would be raised at the next Community Planning Partnership Management Committee meeting.

Jayne Burnett advised that Visiting Friends was a volunteer befriending service that matched volunteers with one client at a time, with referrals welcomed from the HSCP, individuals and their families. During the pandemic the organisation had had to respond to changing advice and had supported volunteers to safely meet with their clients where possible. Jayne noted that volunteers were trained to recognise potential Adult Protection issues and to be aware of healthy boundaries when volunteering.

Jayne advised that the Group had felt supported by Argyll and Bute Council due to the weekly meetings held and assistance with applying for funding, however the Group had been disappointed at the lack of contact or support from the HSCP. The Group recognised the importance of the role of befrienders within local communities and agreed that this, along with the lack of frequent communication around current guidance to voluntary organisations be raised with the Management Committee.

Mid Argyll, Kintyre and the Islands

The Group considered and agreed to appoint Rachel Whyte (Islay Community Council) as Vice-Chair to the Group.

Catherine Kennedy, Transport Co-ordinator for Mid Argyll Community Transport Volunteers provided information to the Group around their response throughout the Covid19 pandemic, such as: the delivery of prescriptions; delivering food parcels and obtaining and delivering shopping for those in need. Catherine outlined the way in which shopping for clients had changed to meet the government guidance and noted that during the Covid19 pandemic the group had a larger than usual client list. Catherine advised that the group had received financial assistance from government resilience group funding, the funding for which ended on the 30th August when a small charge had been introduced for clients.

Catherine expressed concern that during lockdown all information which was being disseminated appeared to be geared towards those who were on social media and the internet, while a lot of the group's clients were not. Catherine noted that many clients relied on the group for information and phoned daily to request updates.

The Group considered updates from West Kintyre and Campbeltown Community Council Community Council detailing their response to Covid-19 which included producing scrubs and face coverings, commencing local shop deliveries for those in need and seeking additional support for those in the area through Shopper-Aide.

Rachel Whyte, Islay Community Council advised that Islay had benefitted from having a resilience group in the area that had undertaken a huge amount of work in response to the Covid19 pandemic, such as erecting signage and the

implementation of hand sanitiser stations across the island. Phil Dickinson, Craignish Community Council added that the Community Council was acting as a portal of information, signposting available services, and worked to ensure no one was missed who required support.

Antonia Baird, Community Development Officer, advised that many groups within the MAKI area had spontaneously organised themselves in a number of compassionate and creative ways to suit their community's needs, such as providing shopping, collecting and delivering prescriptions and co-ordinating activities to prevent isolation and loneliness. Antonia advised that people could be referred to local community organisations via the Caring for People helpline and that this had resulted in many new connections being made and the needs of individuals being met by their communities.

Councillor Armour advised that he had been a co-ordinator for the Kintyre Resilience Group which had been set up by Eric Spence of the South Kintyre Development Trust prior to lockdown. Councillor Armour noted that the group had attracted more than 150 volunteers within a week, who were then split into areas to provide support. Councillor Armour advised that the community and local business had pulled together and continue to work well. Councillor Armour also expressed concern at the poor attendance of partners at the meeting. The Group agreed that it would be beneficial to highlight this at the next Community Planning Partnership Management Committee Meeting.

Oban, Lorn and the Isles

The Group considered the appointment of the Chair and Vice-Chair of the Group and agreed that the report be continued to the next meeting when the Group's membership would be considered.

Joan Best, Crossroads North Argyll, advised that many of the Crossroads staff had been working from home throughout the crisis, providing support to unpaid carers such as delivering shopping and prescriptions.

Lynn Campbell, Department for Work and Pensions (DWP), advised that Oban was one of the hardest hit areas in the UK during lockdown, with an increase in caseload of 300% and advised that partnership working had been important in managing this. Lynn provided details of a video chat service pilot which would run on the 18th of November and noted that Oban Job Centre had been selected to trial this with customers.

Inspector Mark Stephen, Police Scotland advised that the Police had faced significant challenges and changes to the way they worked during Covid-19 and in light of regular changes in guidance, noting that the Police focus was on ensuring that there were sufficient resources in place to attend priority 1 and 2 calls. Inspector Stephen outlined a new system whereby low priority calls could be dealt with by call

centre teams to ensure that there are enough staff available to deal with emergency calls.

Inspector Stephen provided an update on the upgrade to the custody centre and the training of officers in Mull, Tiree and Oban to use appropriate equipment to deal with significantly violent situations without the need to wait for teams coming from other areas. Inspector Stephen confirmed that Police Scotland's policy continued to be to explain, engage and encourage before resorting to enforcement.

Gary Cringle, Scottish Fire and Rescue Service advised that although there had been a national spike in domestic fire incidents, this did not appear to have been the case in the local area. Gary confirmed that the Scottish Fire and Rescue Service had coped well throughout the Covid-19 pandemic, noting that there had been a small increase in accidental dwelling fires linked to the increase in time people were spending in their homes. Gary advised that there had been a decrease in the number of Road Traffic Collisions in the area which the Scottish Fire and Rescue Service had to respond to, likely due to a decrease in traffic.

Grant Young advised that Mull Safe and Sound was a mental health and community isolation support group which was started in September 2016. Grant provided details of the way in which the Group had to adapt to Covid-19 and changing national guidance, advising that the Group had circulated leaflets with the assistance of the postal service which had included contact numbers for organisations. Grant noted that throughout the lockdown period, the core focus of the Group was on keeping in contact with their members and keeping them safe by sending out care packages and letting them know that support was still available.

4.1 Further Actions

It is requested that the Management Committee note the report and to consider the concerns raised by the Helensburgh and Lomond and the Mid Argyll, Kintyre and the Island Community Planning Groups regarding the lack of clarity and guidance around befriending, the lack of communication with voluntary organisations and the poor attendance of partners at the meeting.

The Management Committee are also asked to consider what difference the new United Nations Convention on the Rights of the Child legislation would make to decision making and engagement within the Community Planning Partnership framework.

5.0 Implications

Strategic Implications	Meetings of the Area Community Planning Group held in February covered various Outcomes.
Consultations	No prior circulation of this report.

Resources	No direct resource implications however consideration of the issues raised and following courses of action may have a knock on effect on finance and/or staff resource
Prevention	Contributes to the prevention agenda
Equalities	Contributes toward reducing inequalities

For More Information:

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References: n/a

Appendices: n/a

Management Committee**Date: 02 December 2020****Agenda Item: 6****Partnership Groups under the 6 Outcomes**

The CPP has now got well established partnership groups that contribute towards the six outcomes and for the duration of the lifetime of the current Argyll and Bute Outcome Improvement Plan (2023), updates on those outcomes will come from established groups and agreed leads (see table below).

Future Management Committee meetings will receive an update at each meeting from these agreed groups, with information on the key points being discussed by the groups, what is going well and where challenges are.

Please contribute to what the key partnership groups are for each outcome so that the discussions in future CPP meetings can acknowledge and support their partnership work.

Outcome	Group(s)	Key lead to provide updates
Outcome 1: The economy is diverse and thriving	Rural Growth Deal Steering Group Argyll Economic Resilience Forum (created post pandemic) Argyll and Bute Overarching Recovery Group (created post pandemic)	Fergus Murray Morag Goodfellow Kirsteen Murray
Outcome 2: We have infrastructure that supports sustainable growth	Strategic Transport Projects Review 2 Working Group	Fergus Murray Morag Goodfellow Kirsteen Murray
Outcome 3: Education, skills and training maximise opportunities for all	CLD Partnership Employability Partnership	Anthony Standing Ishabel Bremner
Outcome 4: Children and young people have the best possible start	Argyll and Bute's Children Child Poverty Group Children's Rights Group Youth Justice Strategic Working Group	Joanna MacDonald Patricia Renfrew
Outcome 5: People live active, healthier and independent lives	Living Well Steering Group Health and Wellbeing Partnership (Third Sector Providers)	Alison McGrory Nicola Hackett

Outcome	Group(s)	Key lead to provide updates
	Suicide Prevention Group (September 2020 onwards) Child Poverty Group Violence against Women Partnership	
Outcome 6: People live in safer and stronger communities	Violence against Women Partnership Suicide Prevention Group (September 2020 onwards) Multi-agency Road Safety Group Adult Protection Committee Community Safety Partnership Public Protection Group	Brian Gibson Albert Bruce

For More Information:

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